







INNOVATION IN TOURISM

THE KEY TO SURVIVAL IN A CHANGING WORLD.

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HOW TO FOSTER INNOVATION WITHIN TOURISM ORGANIZATIONS SO THAT THEY CAN TRANSFORM THEIR PROCESSES AND REINVENT THEIR ACTIVITIES?







- 1. TOP-DOWN COMMITMENTS
- 2. ENGAGING ECOSYSTEM STAKEHOLDERS
- 3. CLEAR GOALS AND METRICS
- 4. CONTINUOUS LEARNING AND ADAPTATION
- 5. ENCOURAGING RISK-TAKING AND EXPERIMENTATION
- 6. RECOGNIZING AND REWARDING INNOVATION
- 7. INTEGRATING INNOVATION INTO POLICIES AND PROCESSES
- 8. MONITORING AND EVALUATION





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- + The Role of Leaders in Fostering an Innovative Culture
- + Settlement of a Clear Vision and Direction for Innovation

CREATE VISIBILITY







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Fostering a culture of innovation within the Quebec tourism industry requires **active engagement** and **collaboration** with a diverse range of stakeholders.

These stakeholders, including businesses, government bodies, local communities, research institutions, and tourists themselves, collectively form the ecosystem that drives the industry.

- + Identify key stakeholders
- + Collaboration with External Partners and Stakeholders
- + Leverage Diverse Perspectives for Innovation





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+ Defining Measurable Goals and Objectives for Innovation

- + Strategic Alignment
- + Diversity of Goals
- + Specificity and Clarity
- + SMART Criteria
- + Innovation Categories
- + Developing Appropriate Metrics/Tools to Track Progress and Success





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+ Encouragement of a Learning Mindset within the Organization

- + Promoting Curiosity
- + Continuous Skill Development
- + Cross-Functional Learning
- + Learning from Failure

+ Embracing Feedback and Adapting Strategies Based on Insights

- + Feedback Loops
- + Data-Driven Decision-Making
- + Agile Approaches
- + Scenario Planning
- + Collaborative Problem-Solving



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Innovation thrives when there is a willingness to take risks and experiment with new ideas, approaches, and strategies.

+ Promoting Experimentation and Learning from Failures

- + Safe Environment for Experimentation
- + Pilot Projects and Prototypes
- + Celebration of Failures as Learning Opportunities

+ Debrief and Post-Mortem Analysis

+ Knowledge Sharing

+ Iterative Approach

+ Supportive Leadership





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+ Implementing Recognition Programs for Innovative Contributions

- + Innovation Awards
- + Innovation Showcases
- + Spotlight Features
- + Leadership Recognition
- + Public Acknowledgment

+ Providing Incentives and Rewards for Successful Innovation

- + Monetary Rewards
- + Professional Development Opportunities
- + Promotions and Advancements
- + Resource Allocation
- + Internal Recognition Platforms
- + Collaborative Rewards







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+ Incorporating Innovation into Organizational Policies and Procedures

- + Innovation Mandate
- + Innovation Guidelines
- + Innovation Teams and Roles
- + Resource Allocation

+ Integrating Innovation Practices into Day-to-Day Workflows

+ Structured Idea Generation

+ Innovation Training and Workshops

+ Design Thinking and Problem-Solving

+ Cross-Functional Collaboration

+ Piloting and Rapid Prototyping

- + Innovation Platforms
- + Innovation Champions





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+ Establishing Mechanisms to Monitor Innovation Initiatives

- + Innovation Dashboards
- + Project Management Tools
- + Regular Progress Reports
- + Key Performance Indicators (KPIs)

+ Evaluating the Effectiveness and Impact of Innovation Efforts

- + Outcome Analysis
- + Guest Feedback and Surveys
- + Comparative Analysis
- + Stakeholder Interviews
- + Economic Impact Studies
- + Innovation Culture Assessment
- + Risk and Reward Analysis





EAQ Quinquennial Innovation Journey

Embracing Innovation Culture

Encouraging Risk-Taking and Experimentation

Institutionalizing Innovation Practices

Integrating Innovation into **Policies and Processes**

Nurturing Long-Term Innovation

Goals and Metrics Revision **Continuous Learning and Adaptation**

(Expansion)

Setting Direction and Building Frameworks

Clear Goals and Metrics

Laying the Foundation

Top-Down Commitment & **Engaging Ecosystem Stakeholders**

Monitoring and Evaluation

Recognizing and Rewarding Innovation

Continuous Learning and Adaptation

FROM VISION TO REALITY: THE ACTION PLAN

Action I.

Establishing Mentorship Matching Programs.

Action II.

Harnessing Academic Excellence to Drive Innovation.

Action III.

Anchoring "Virage Numérique" and MEPS to Create an Innovation Initiative. Action IV.

Setting the Stage: An Annual Innovation Award and Showcase Event.





Action I. Establishing Mentorship Matching Programs

- + Identify compatible pairs based on shared interests, complementary skill sets, and aligned goals.
- + Foster collaboration opportunities within the industry or across different ones.
- + Enable cross-pollination of diverse perspectives, methodologies, and knowledge.
- + Provide insights on how to navigate challenges, make informed decisions, and improve key competencies.



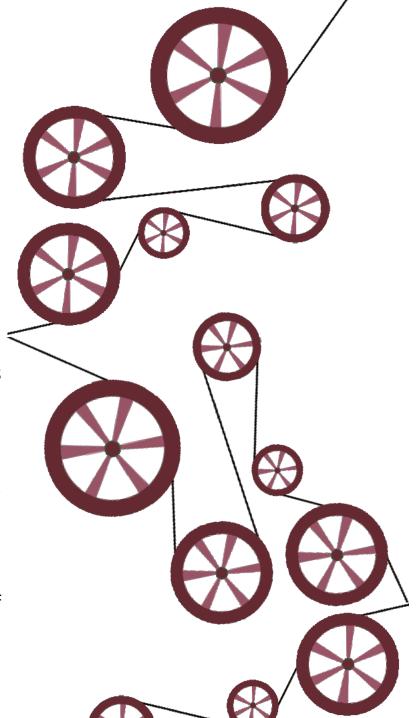




Action II. Harnessing Academic Excellence to Drive Innovation

I. Bursaries

- + Targeted industry-specific challenges involving cross-disciplinary collaboration.
- + Tap into a pool of knowledge, creativity, and expertise.
- + Leverage expertise and resources of academic institutions.





Action II. Harnessing Academic Excellence to Drive Innovation

II. Hackathons

- + Bring together aspiring students, seasoned professionals, and innovative thinkers.
- + Gain access to a wealth of intellectual capital that can drive innovation.









Action III. Anchoring "Virage Numérique" and MEPS to Create an Innovation Initiative

Inspiration from Current Initiatives

- + The "Virage Numérique" program aims to assist the digitalization of processes and practices.
- + Develop a tool for organisations similar to the MEPS (Modèle d'évaluation des pratiques sociales) already in use.

INSPIRE







Action IV. Setting the Stage: An Annual Innovation Award and Showcase Event

- + The event will have selected innovative businesses taking the stage, presenting their innovative products, services, or initiatives to an audience of potential investors, partners, and industry enthusiasts.
- + Showcase colorful displays, interactive exhibits, as well as captivating presentations showcasing the ingenuity of SMEs.
- + Blossom into a web of connections.





